







National Operational Programme on Metropolitan Cities 2014-2020

Dime

Venice Citizen Relationship Management (CzRM) Platform

Comune di Venezia

Smart City ExpoWorld Congress | Barcellona, 19-21 /11/2019



















The City of Venice promoter of digital innovation

Since the '90s «digital innovation is inside us»

Provision of easily accessible services and promotion of digital skills

Open government and e-government policies and programs

Winner of several National and international Awards for digital innovation

ICT investment for a "truly digital society" with Digital Citizenship projects

Birth of *Venis* (IT Municipal Company) for the design, implementation and management of an integrated public IT system



Free wifi for citizens and city users

Unwavering commitment in Public Administration digital switch-over

Right to full digital citizenship as enshrined in the City Statute

Connections between municipal offices, municipal companies and universities made possible thanks to the city's broadband network infrastructure

Advanced universities and research centers' major contribution to the city's digital growth





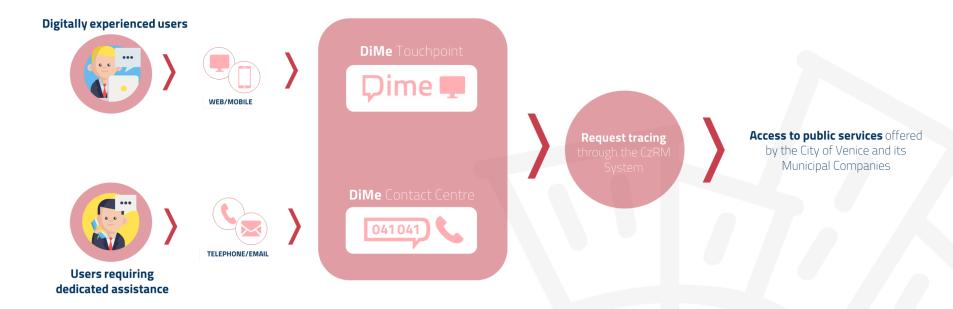




Venice Citizen Relationship Management (CzRM) Platform

The City of Venice created a multi-channel and multi-platform system for the provision and management of information services, devices and transactions for both citizens and business. The platform, called "DiMe", represents **the main access point to the public services** offered by the Municipality of Venice and the Municipal Companies.

"DiMe" has **two integrated components: the Digital Touchpoint and Contact Centre**. The CzRM system allows the Administration to trace all interactions between users and Venice Public Entities, to know better its citizens' needs and to improve consequently its policies.











CzRM Platform "DiMe": moving into digital transition

1. Co-design

2. Re-engineering

3. Technological development

Target analysis and survey on target users: identification of needs and codesign

Selection of services to reinvent and digitalize

Business process reengineering

Development of the Citizen Relationship Management Platform

6. Fine tuning

5. Implementation

4. Preparatory training

Platform improvement and integration of more services up to the end of the experimental stage

Technological support to internal and external users

Starting of the experimental stage: "DiMe" (Touchpoint +Contact Centre) goes-live with a first set of services

Training and change management prior to "go-live" addressed to internal resources

7. Day-to-day management

8. Performance monitoring

9. Expansion and spread

Definition of a new organizational model for the CzRM Platform managing system

Guidance and accompaniment post "going-live" for operational management

Efficiency and quality monitoring and performance reporting

Sharing and spreading best practices through Communities of practice, advertising campaigns, DiMe Corners



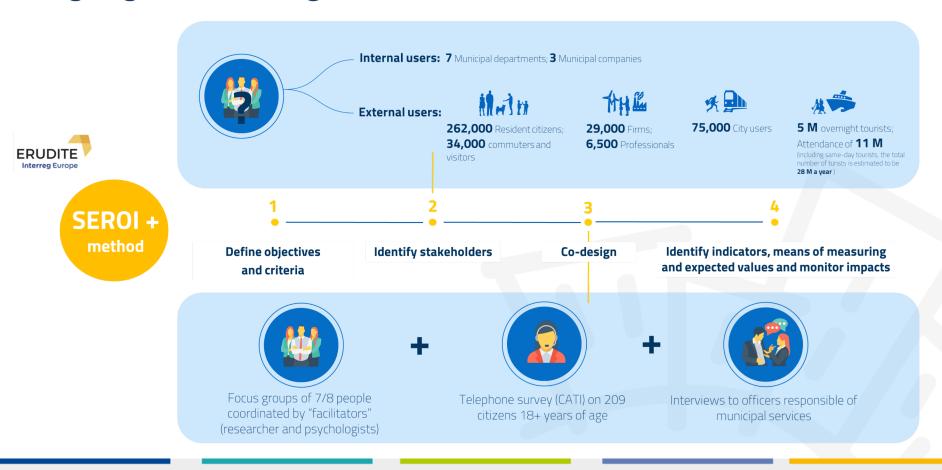






> Co-design

Designing services along with users











> Re-engineering

Approach to process analysis

The processes are analyzed considering three principles:



Digital First

Access to services mainly in digital mode.





Once Only No need to ask citizens the same information more than once



Identify yourself in the user experience while planning a service

The processes are defined with the aim of analyzing and minimizing the impact on 3 main areas:

User Experience

Improve the user experience with respect to the use of a specific service Impact evaluation

Impact on personnel involved in the provision of the service.
Strengthening of staff skills.

Technology

Impact on the integration and interoperability of the systems necessary for the provision of services.

Organization

To-Be processes are formalized through an appropriate modelling language and accompanied by a detailed description





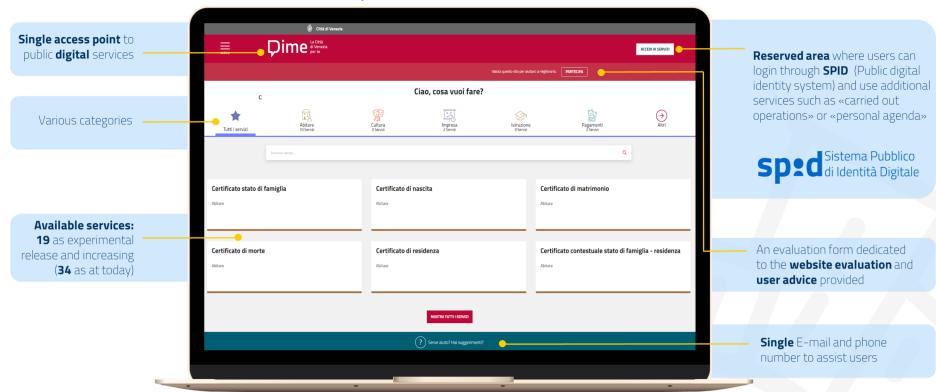




> Technological development

Development of "DiMe Touchpoint"

https://dime.comune.venezia.it/











> Preparatory training

Change management process

456 Resources formed

324 Hours of training

130 **Training** sessions





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At work

Definition of the approach by identification of:

- reference target
- intervention areas
- method of intervention
- evaluation metrics of implementation effectiveness / efficiency

Definition of activities. time needed, instruments:

- Training
- Communication
- Support for Change

Communication

- Disseminate change effectively and efficiently with a structured communication
- convey the correct information The ! • Prepare appropriate internal

Organizational alignment

Organization Include all levels in the decisionmaking process:

• Implement and support the planning and declining of operational activities

Training

- Prepare a transition plan for the new corporate culture
- Create actions aimed at "metabolizing" the new values through a transversal training scheme
- · Create actions aimed at "building" the organization through technical training training

Support

The levers of

change

- · Promote the fluidity of internal processes
- Prepare tools and methods that support work groups









> Implementation

Approach to the service

All digital services available at https://dime.comune.venezia.it/





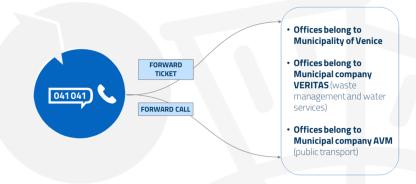
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Complaints about service maintenance and urban decor

Users requiring dedicated assistance







General information about all local public services

Specific information about all local public services



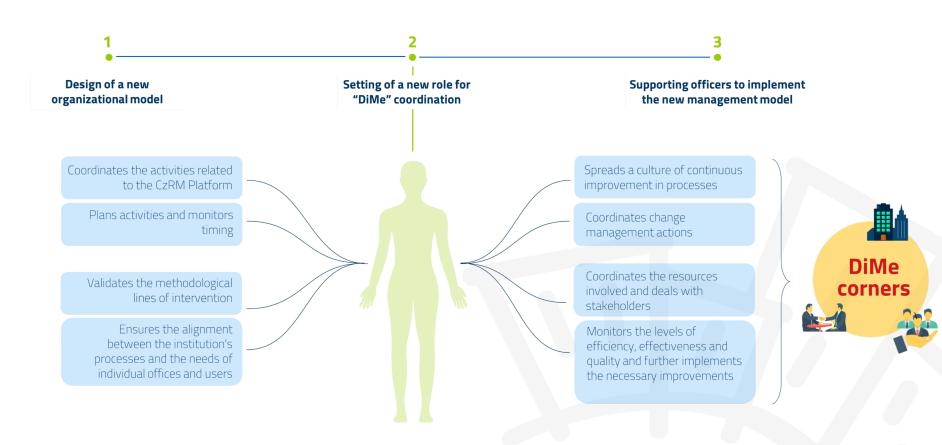






> Day-to-day management

A new role for "DiMe" coordination











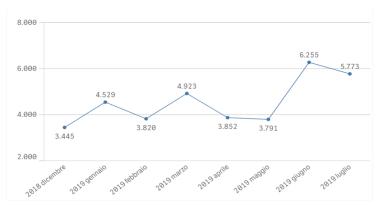
> Performance monitoring

Data reporting

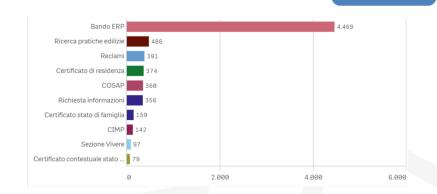


ACCESSES to DiMe Touchpoint (December 2018 / July 2019)

36.388







Accesses distribution concerning the top ten cards of DiMe Touchpoint



CERTIFICATE released from DiMe (January 2019 / August 2019)

6.975



CHANGE OF RESIDENCE required from DiMe Touchpoint (January 2019 / August 2019)

55









> Expansion and spread

Sharing and spreading solutions and methods

